

Global Trends in Healthcare

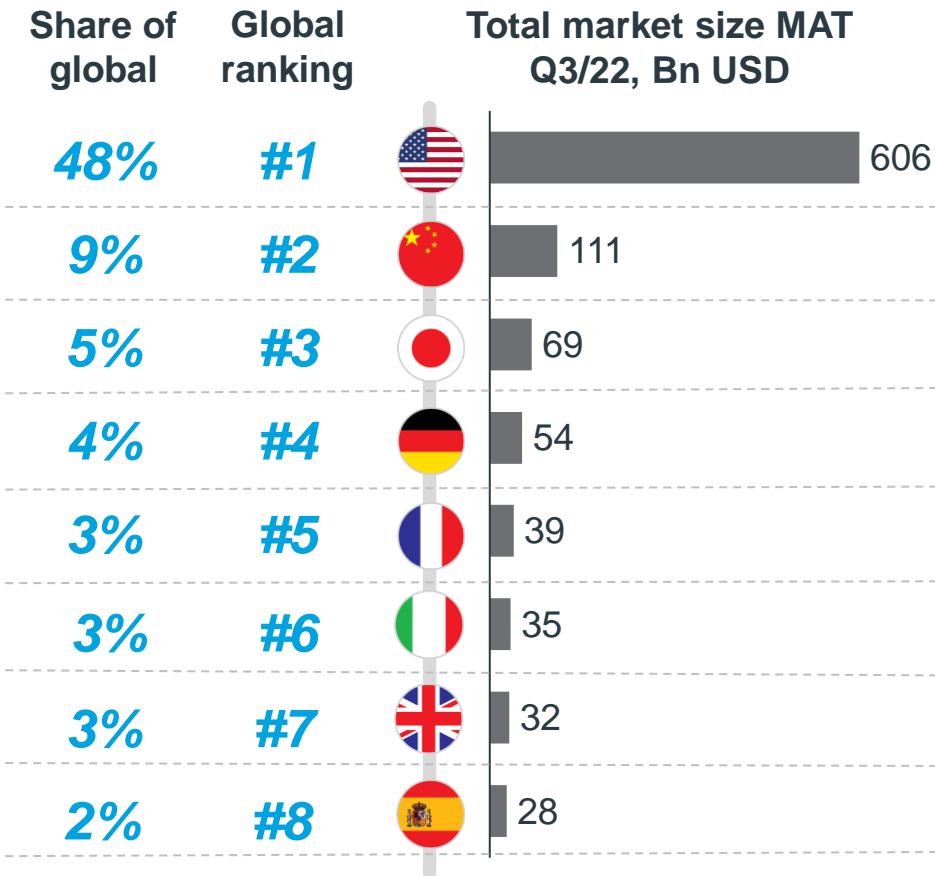
New reality

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Budget constraints and cost containment measures will shape the global market in the coming year – global market was 1,25 T\$

Pricing measures in the Top 8 markets, 77% of global value



(1) SHI Finance Stabilization Act (2) Social Security Finance Bill
Source: IQVIA Thought Leadership, IQVIA Market Prognosis September 2022, MIDAS QTR MAT Q3 2022, Market size listed in USD


 **USA**

Inflation Reduction Act (IRA)

- Medicare Part D redesign will shift liabilities to payers which in turn will increase pricing pressure on manufacturers
- Pricing negotiations with Medicare for selected drugs
- From 2025 / 2026 onwards

 **China**

- Pricing pressure from Volume Based Procurement and the National Drug Reimbursement List
- Increasing local competition

 **Japan**

- NHI drug pricing reform implements tougher pricing rules
- From 2022 onwards


 **Germany**

GKFinStG¹


- Price freeze maintained until 2026
- mandatory rebate increased from 7% to 12%
- free-pricing period reduced to 6 months
- From Jan 2023

 **France**


- PLFSS² 2023 – setting growth of Rx products to 2.4% in '22-'24
- €1.1Bn savings - €900Mn from price cuts and €200Mn from payback scheme

 **UK**

- Voluntary Pricing and Access Scheme (VPAS) potentially requires **>26% payment rebates**
- 2023 onwards

 **Spain**

- Lowest access to innovative medicines across EU4+UK markets
- 2023 elections** creating uncertainty and risk

 **Italy**

- Healthcare expenditure as % of GDP **to fall from 7% in 2022 to 6% in 2025**
- Cost containment remains a priority

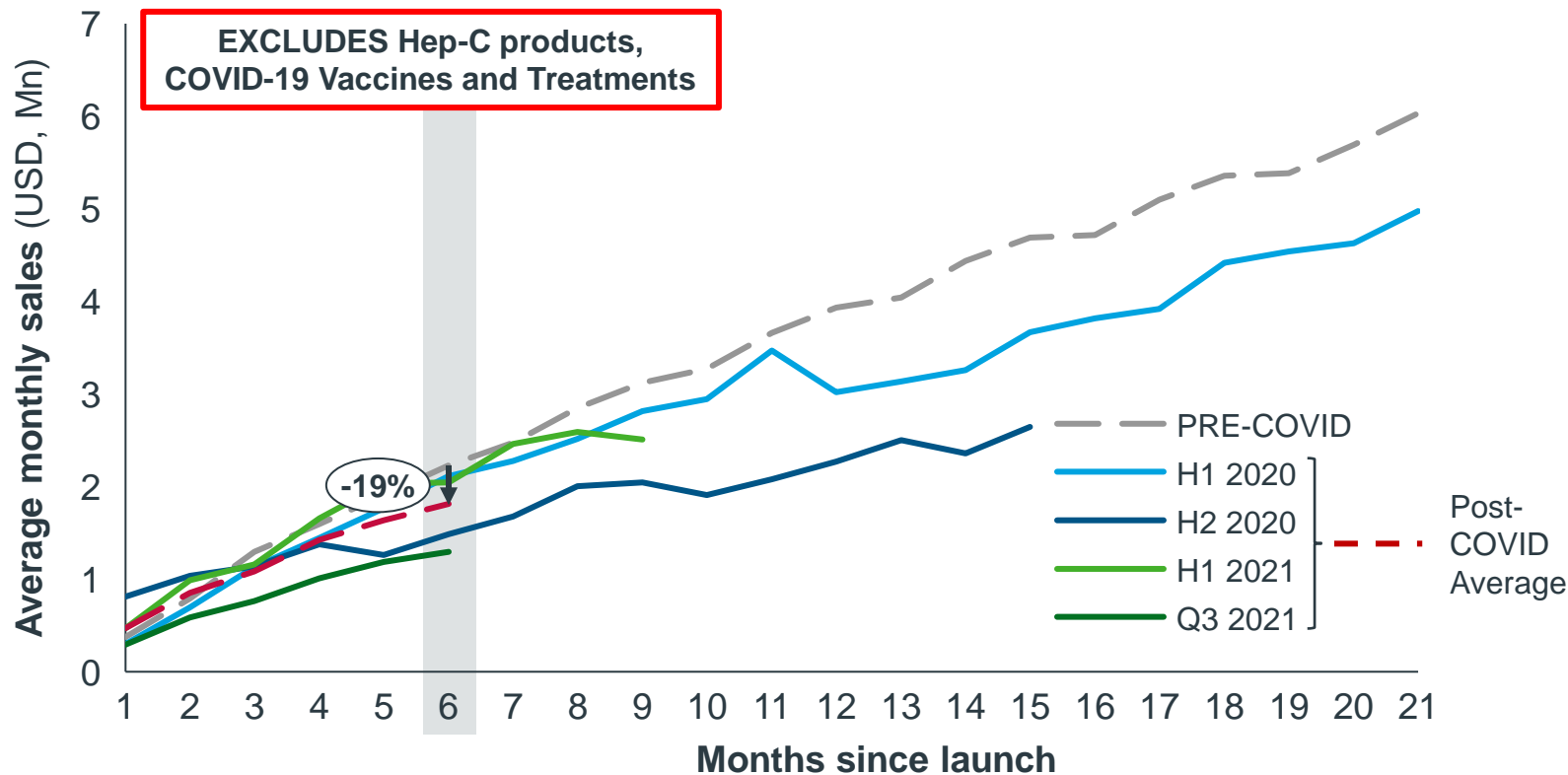


After 21 months, pandemic launches are still underperforming

On average, pandemic launches are underperforming versus pre-pandemic and are yet to recover

Performance of innovative launches pre-COVID versus post-COVID

Average monthly sales for NAS* launches in the US, EU4+UK, Japan & China cohort



Three major challenges for post-pandemic launches

Patient Journey:

- Disruption of patient journey to diagnosis and prescription
- Patient backlog recovery challenges

Customer Engagement

- Reduction in opportunities to engage HCPs on launch products
- Shift in HCP engagement preferences

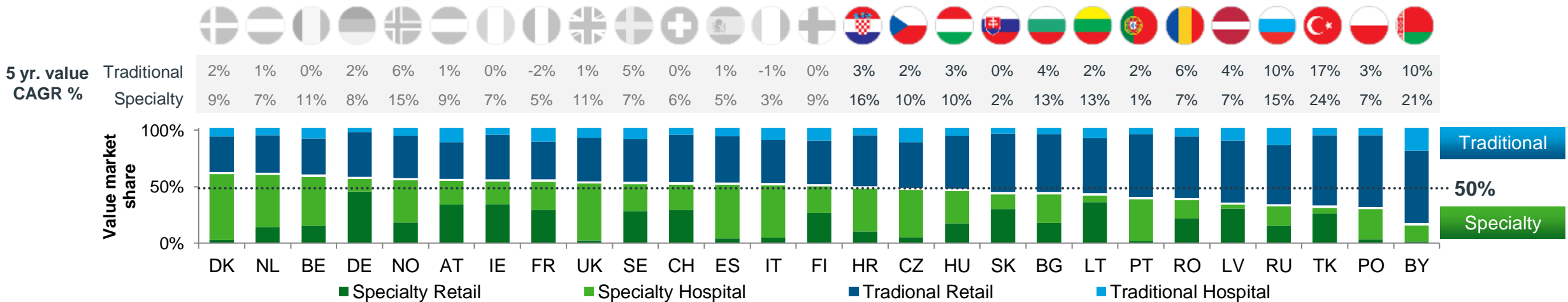
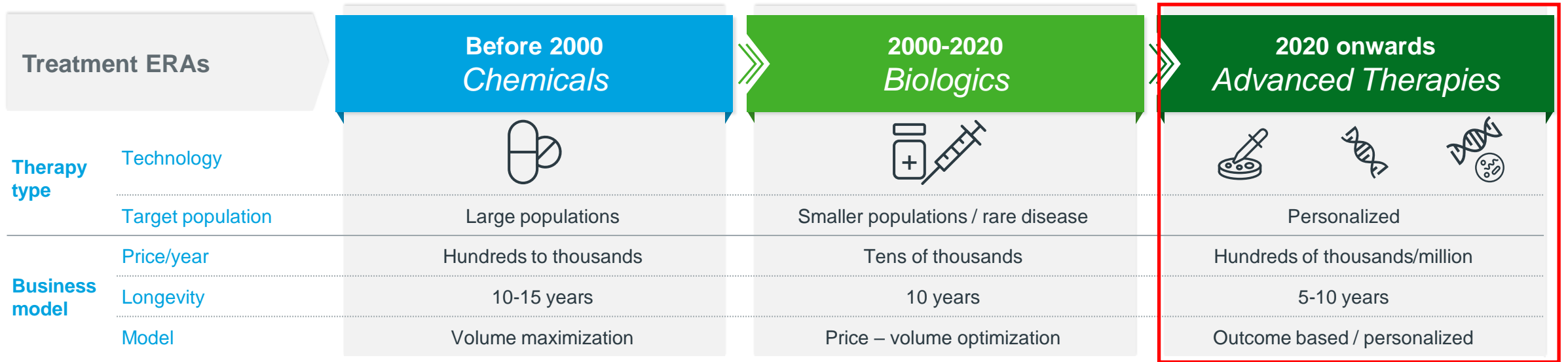
Value & Evidence

- Economic crisis drives payer constraints
- Market access becomes more challenging

Source: IQVIA EMEA Thought Leadership– Overcoming Pharma’s Launch Performance Problem, IQVIA MIDAS March 2021; Notes: Rx only; USD in CER; *Includes NAS launches only, except for Wegovy which is included even though semaglutide is not NAS because it is a major US launch in a new therapy area; Pre-pandemic launches: Mar-15 to Sep-19; Excludes Hep C products and COVID-19 Vaccines and Treatments; The pandemic-impacted cohorts have smaller sample sizes than the pre-pandemic cohorts (N numbers: Pre-COVID = 1017, H1 2020 = 131; H2 2020= 109; H1 2021 = 140, Q3 2021 = 71). Note that averages can be heavily influenced by a small number of launches. .

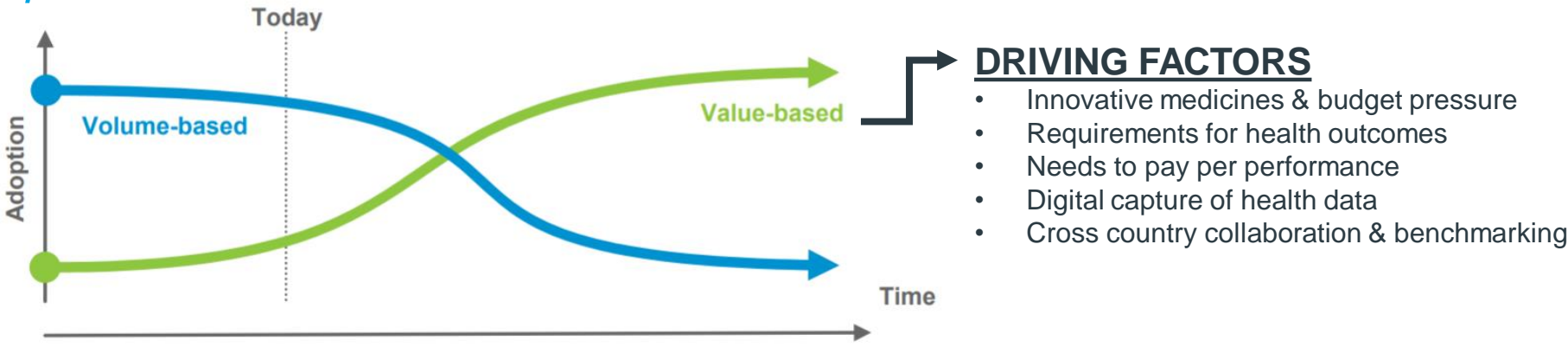
Pharma treatment and launches also change, become more costly, focused on individuals / smaller populations

Specialty is outgrowing traditional and is now greater than half of the market by value in many European countries



The healthcare systems are globally changing from utilization marketplace to impact (value-based) marketplace supported by digital maturity

Health care digitalization open the door for personalized medicine and expensive therapies including orphan drugs development



Patients	<ul style="list-style-type: none"> • Limited access to healthcare data 	<ul style="list-style-type: none"> • Seamless integration of technology • Increasing knowledge and access to health data
Society / Payer	<ul style="list-style-type: none"> • Contracting based on volume • Price per pill 	<ul style="list-style-type: none"> • Transition to value-based models • Targeted populations • Personalized medicine & orphan therapies
Pharma	<ul style="list-style-type: none"> • Rx drugs based revenue model 	<ul style="list-style-type: none"> • Health solutions oriented • More trusted – based partnerships • Increased investment in technology and data

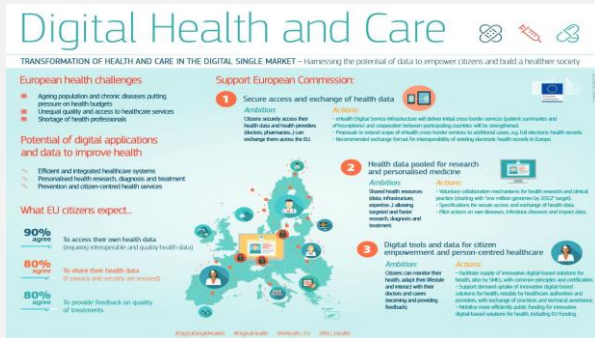
Digital Health transformation: health system digital maturity accelerates, but not all countries develop at the same pace

IQVIA White Paper report “Switching On the Lights – Benchmarking digital health systems across EMEA”

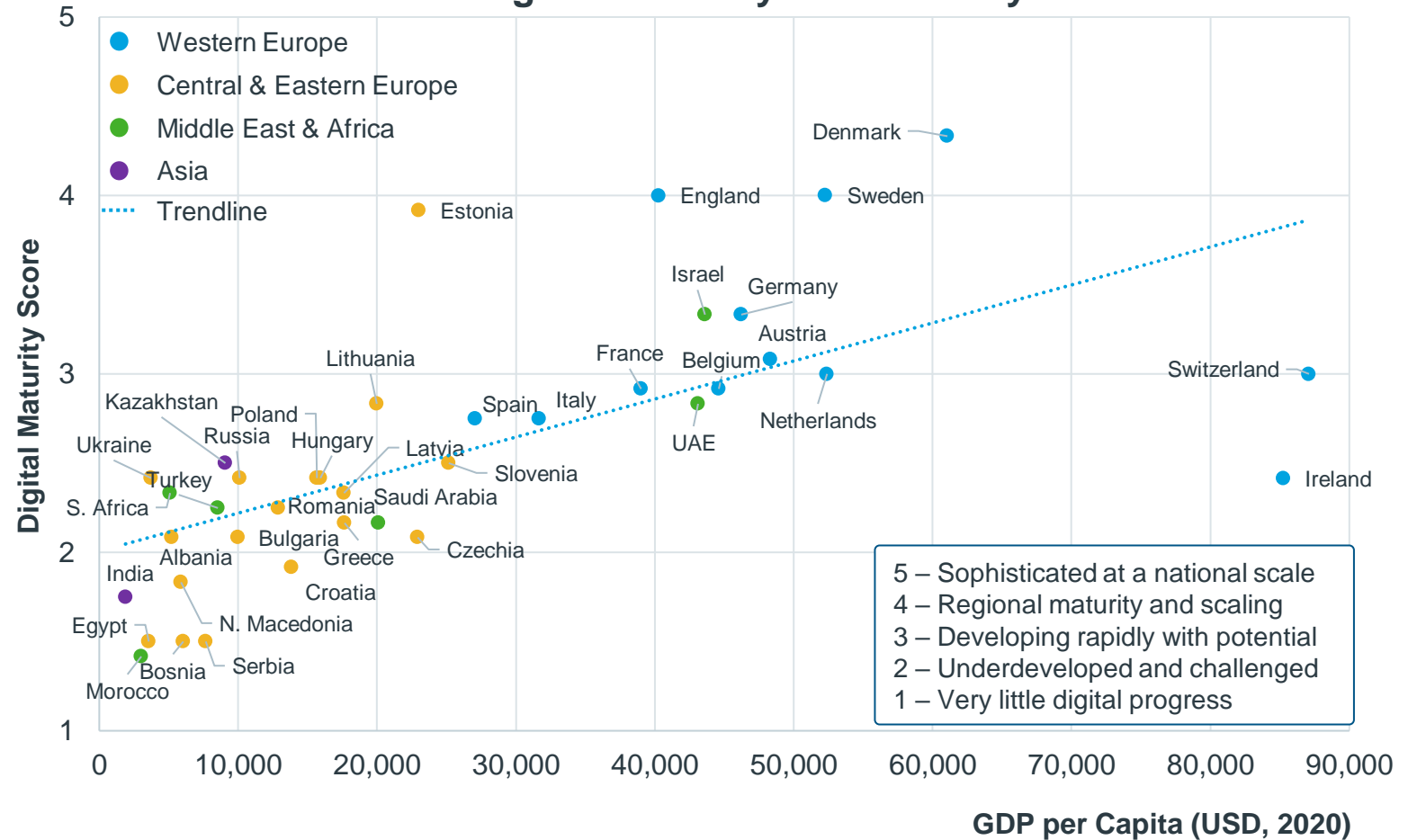


Digital health is a European priority, with funding allocated for healthcare systems change

- Strengthening health data and digital transformation is one of the objectives for the **EU4Health 2021-17 €5.3 bn budget**
- Digital transformation offers a way out for stressed health systems towards a sustainable, post-pandemic future

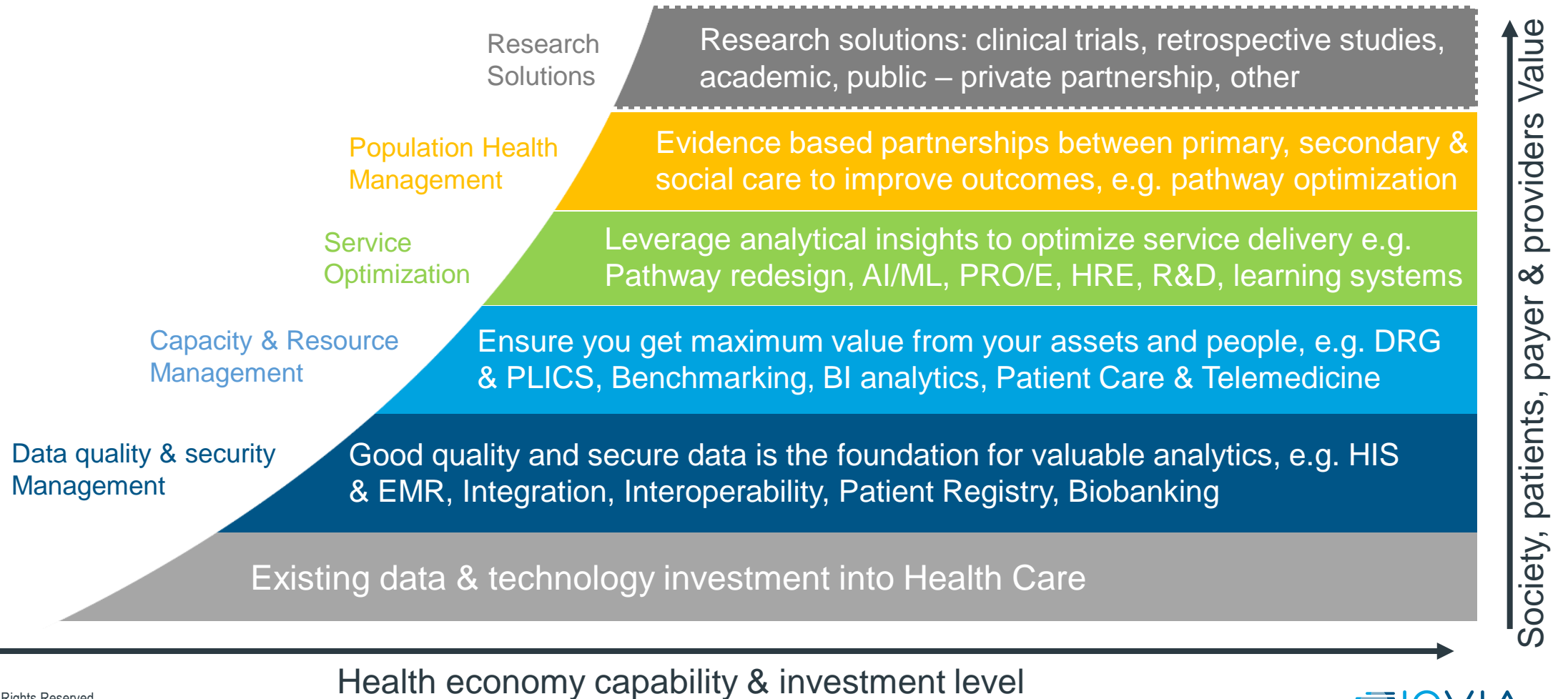


EMEA Digital Health System Maturity Score



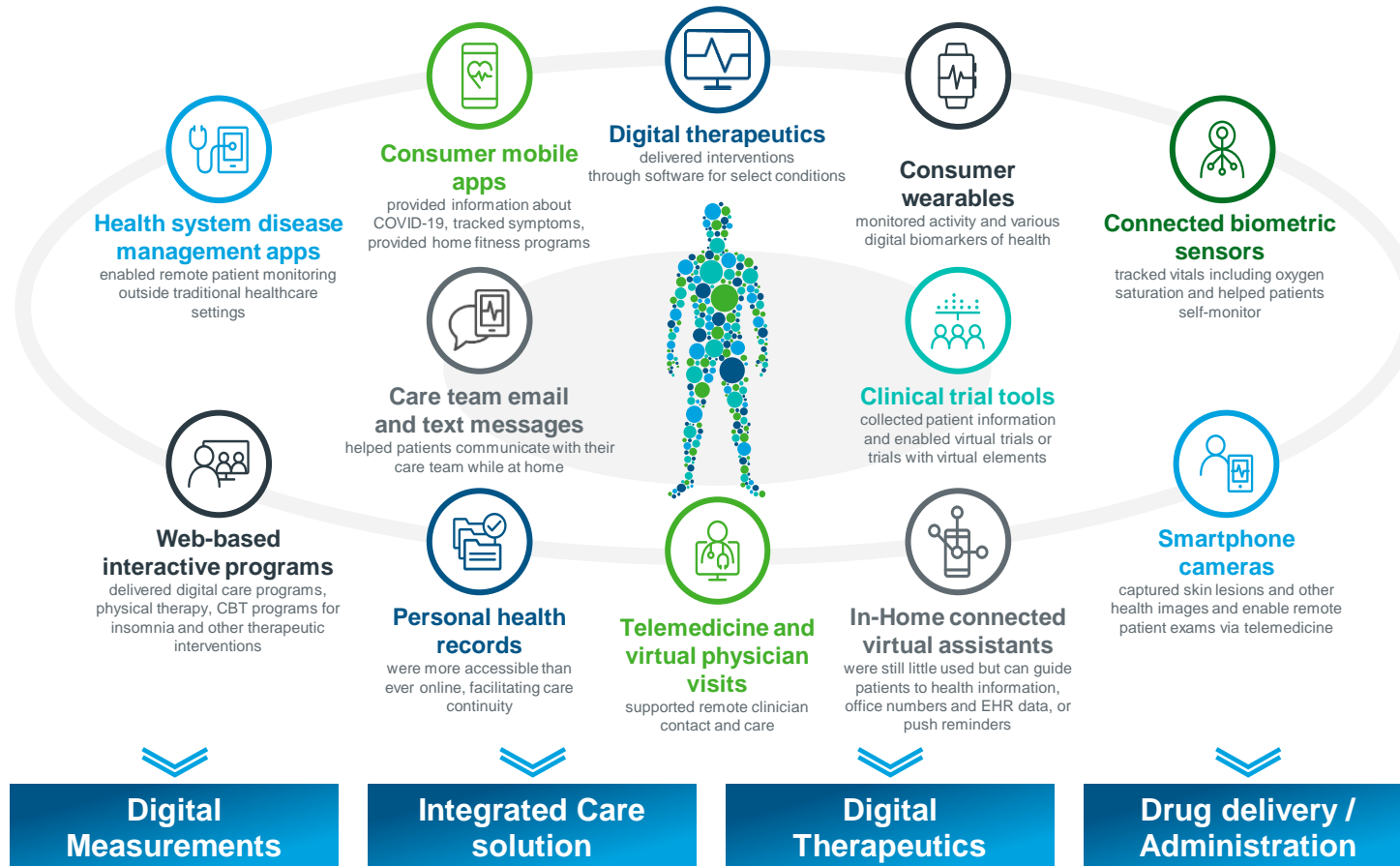
Right digital health strategy, integrated systems & new competencies unlocking more effective health solutions for population

Integrated Digital Health is strategically important for health economy, system cost optimization, partnership, academic collaboration, clinical outcomes improvement



Digital Health evolved into very diverse set of solutions and one of the most promising investment area

Improving patient engagement, health outcomes and care delivery access through digital



Digital health market expected to grow at high rate and attract sizeable investments

\$639Bn

Digital Health Market



Significant growth with global digital health market expected to exceed \$639 billion by 2026 growing at CAGR 28.5%.¹

\$24Bn

Digital Health Investment



A record of \$24Bn of investments in digital health was registered in 2020; average deal size increased to \$45.9Mn in Q12021 from 31.7Mn in 2010.²

Source IQVIA Digital Health, IQVIA Institute, Jun 2021

1.Global Market Insights Digital Health Market Size By Technology, June 2020

2. Sluijs M. DigitalHealth.Network. \$24Bn invested: Don't look back! Digital Health Marketscan 118th Ed Dec 2020; Rock Health. Q1 2021 Funding Report: Digital health is all grown up

Improving security of supply is high on the European and national agendas

The need to prepare for the next crisis has triggered initiatives to increase supply security

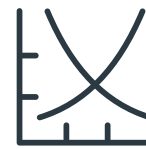
Commission launches European Health Emergency preparedness and Response Authority (HERA)

17/09/2021 • 81 Views

The role of HERA is to prevent, detect and respond to health emergencies by:

- Promoting **procurement** and tackling challenges related to availability and **distribution**
- **Increasing stockpiling capacity** to avoid shortages and bottlenecks in logistics

What can be done to increase security of supply?



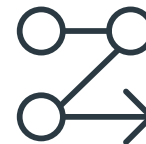
Stockpile for the next crisis

Preparation for the next supply disruption or peak in demand



Move API production locally

Preparation for the next supply disruption or peak in demand



Understand supply flows

Understand the source of API and require more dual sourcing



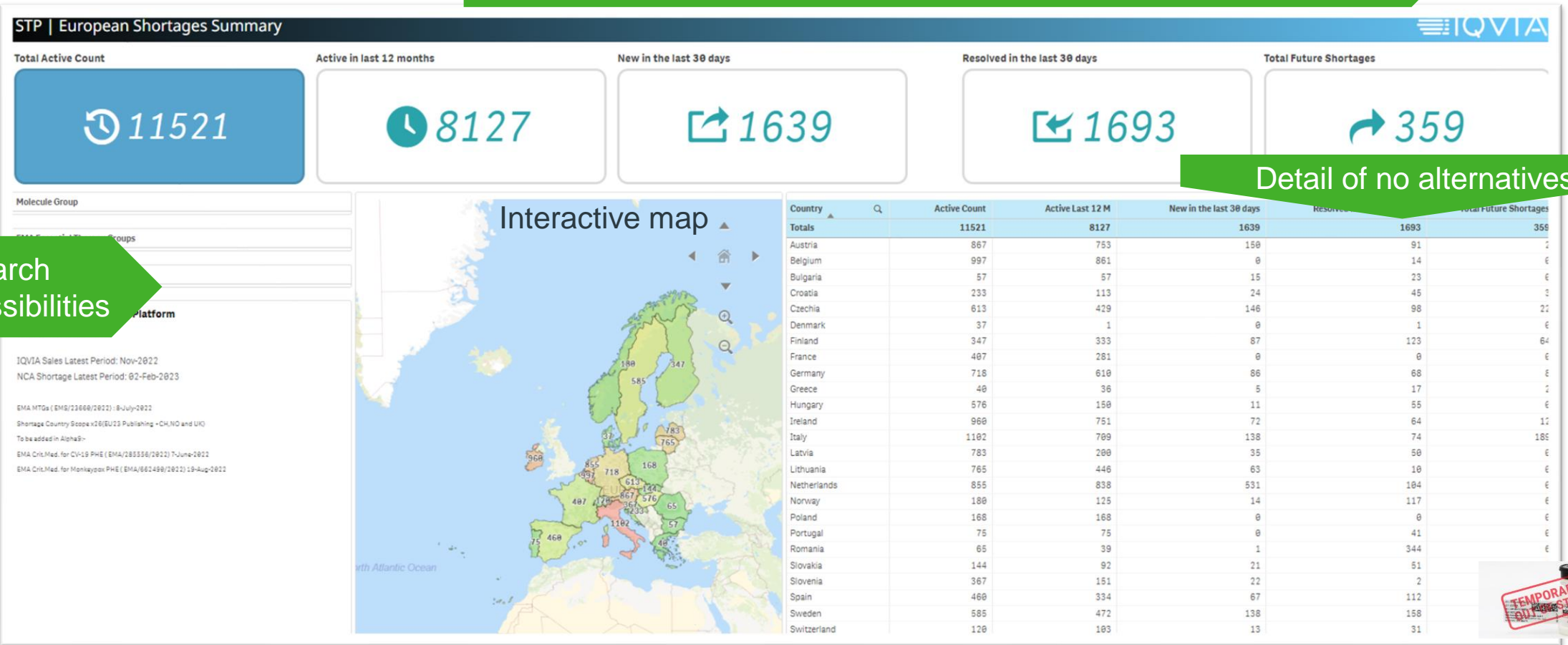
Better transparency of inventory

Enable earlier visibility and better transparency to supply problems

To manage shortages efficiently NCA's need is to monitor broader context to understand alternatives for managing shortages

IQVIA cover daily 25 different locations in EU (drug library, shortage status, start / end day, volume, MNF / country, other).

Shortage summary info – count of active shortages and alternatives



Search possibilities

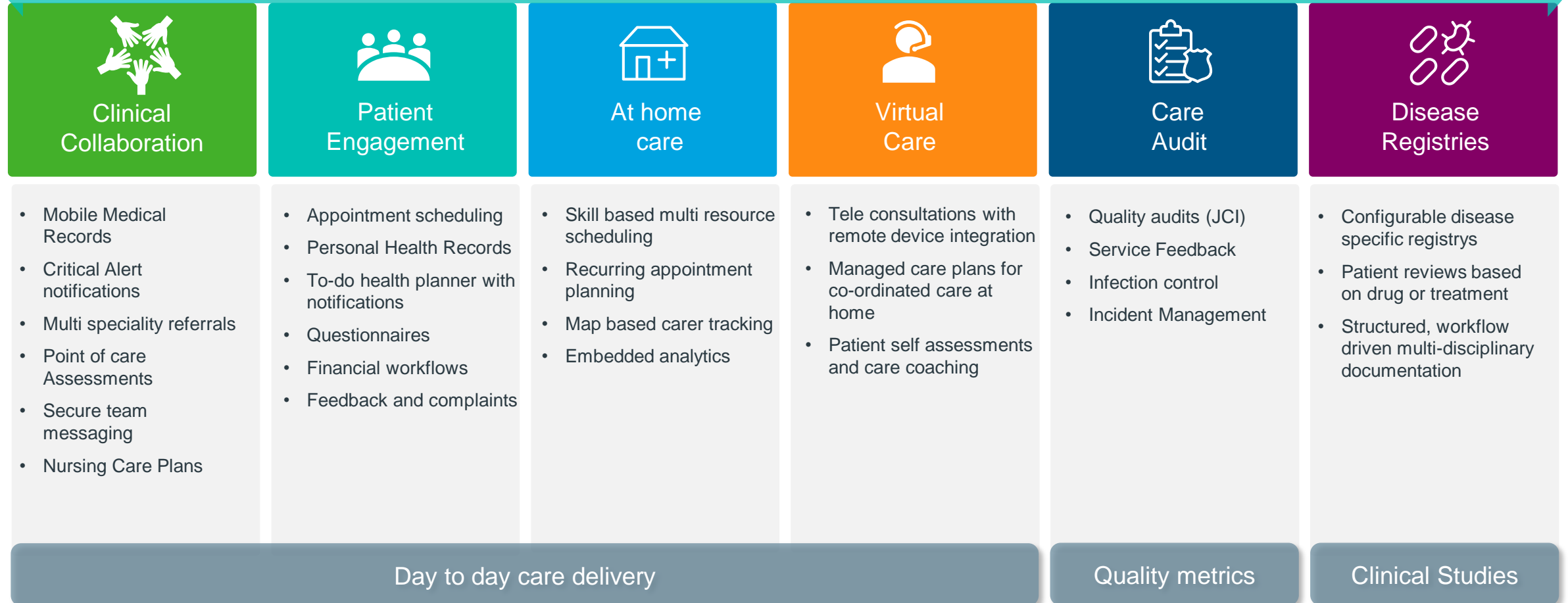
Detail of no alternatives

Key section elements of the platform

Modern IT solutions transform legacy infrastructure into connected digital health environment and automate clinical processes to improve outcomes

IQVIA Healthplug platform selected functionalities

Covering the spectrum of healthcare delivery from screening to post survival case studies





Thank you!

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